

## CAPRA'S Report for the University Senate Committees' Retreat

April 5, 2019

### **Committee charge**

*This Committee shall review budgetary procedures and priorities for planning and resource allocation in the Presidential, Provostial, and Vice-Presidential areas. It shall be consulted by the University Administration on these matters and on proposals for new colleges, schools, and inter-collegiate programs, or the elimination, diminution, or combination of colleges, schools, or other academic units, and it shall seek advice from other University Senate Committees whenever appropriate.*

### **Committee membership**

Axel Drees (co-chair), Renee Fabus, Norm Goodman (co-chair), Gene Katz (invited guest), Jin Guo, Rob Kelly, Gary Mar, Clark McGrew, Margaret McNurlan, Adrian Ortega, Darlene Prowse, Ed Quinn, Camilo Rubinni, Nck Rzhevesky, Peter Salins, Alan Tucker

### **Committee structure and activities**

CAPRA conducts most of its work through 5 subcommittees. The focus of their activities are as follows:

#### Enrollment planning and retention subcommittee

This subcommittee reviews the enrollment targets for the next several years, including a breakdown by type of student (e.g., first-time full-time, transfer, graduate and professional). It also reviews the various programs that have been established to enhance student success and retention—and their evaluation. This subcommittee consults with the administration on the academic and co-curricular resources needed for the campus' planned enrollment.

During the course of this year, it has discussed with the appropriate administrators ways to increase the enrollment of women and to broaden the base of enrolled students in non-STEM fields.

#### Satellite campuses subcommittee

- Reviews the academic quality and financial sustainability of the SBU programs at SUNY/Korea. In general, the programs are growing nicely since they started 7 years ago and seem financially viable. There were some problems with the quality of some students in one of the programs earlier, some questions about the differential nature of the degree for students from SUNY/Korea and SBU, and the terms of accreditation of the SUNY/Korea programs, but these have been adequately addressed. There is a desire to broaden the SBU programs there

beyond engineering and business by including more programs in the liberal arts. Preliminary work has been started to include a program in sociology at the site.

- Reviews the programs at Southampton. While not now classified as a satellite campus, this subcommittee reviews the programs offered at this location. The Graduate Arts program, which includes an MFA in Creative Writing and Literature, in Film, and in Writing for Television, is thriving. These programs are run by a core of full-time faculty supported by a group of accomplished practitioners, many of whom are nationally renowned. SOMAS has an active graduate program at Southampton and a research program that are highly regarded. More recently, the School of Health, Technology, and Management, drawing on the Southampton Hospital, has extended several of its graduate programs to this site.
- Reviews the programs of the School of Social Welfare in Manhattan, which now occupies space in the SUNY School of Optometry, and some of the programs from the Southampton campus that offered courses in the Center for Creative Writing and Film in Manhattan. Both seem to be doing well at the present.

#### West Campus strategic plan and supporting budget subcommittee

This subcommittee works with the deans of the schools and colleges on the West Campus to review and consult on their strategic plans and the budget proposal submitted to the provost to support them. It focuses particularly on the programmatic and personnel consequences of the budgetary base of these plans. The results of these consultations are provided to the Overall Campus Strategic Plan and Supporting Budget subcommittee (see below) to allow it to assess the programmatic and personnel consequences of the decisions incorporated in the provost's strategic plan and supporting budget proposal submitted to the Budget Working Group (BWG) for final decision. This process is ongoing.

#### East Campus strategic plan and supporting budget subcommittee

This subcommittee does the same work as the previous subcommittee but for the schools and colleges on the East Campus and also provides the results of its consultations to the Overall Campus Strategic Plan and Supporting Budget subcommittee to allow it to assess the programmatic and personnel consequences of the decisions incorporated in the strategic plans and supporting budget proposal submitted by the Senior Vice-President for the Health Sciences to the BWG. This process, too, is ongoing.

#### Overall Campus strategic plan and supporting budget subcommittee

This subcommittee reviews the multi-year strategic plan for the campus and the relevant budget required to support it. It reviews the strategic plans and budgetary proposals to support them in each of the Vice-Presidential areas in light of priorities of the overall campus strategic plan—and in particular, their

programmatic and personnel consequences. Especially in the academic areas, it has the work of the East and West Campus subcommittees to draw upon.

### **Other business**

In addition to working through its subcommittees, CAPRA also works as a whole on certain issues. In particular, it is responsible for reviewing proposals to create, eliminate, diminish, or combine academic units on the campus. In that context, it has reviewed and reported its assessment to the Executive Committee on:

- The Dean of CAS's decision to zero out the budget for the Center for the Study of Social Inequalities, Social Justice, and Policy
- The decision of the Senior Vice-President of the Health Sciences to terminate the Advanced Certificate in Disabilities Studies
- The Campus Village concept presented at the University Senate meeting of December 3, 2018
- The proposal to merge the Department of Physical Medicine and Rehabilitation with the Department of Orthopedics
- The Bunsis Financial Analysis of SBU; this report was also shared with the University Senate at its meeting of March 4, 2019. CAPRA continues to work with the Executive Committee and appropriate administrators to understand and deal with the discrepancy between the two sets of data—and the relevant programmatic and personnel consequences Finally, to facilitate CAPRA's knowledge of and role in the campus budget process, the cochairs and the chairs of the 3 strategic plan and supporting budget subcommittees meet monthly with the key budget officials on campus (Kathy Byington, Lyle Gomes, Eli Mondesir, Heather Montague, and John H. Riley, Jr.), At those meetings, the budget process and the current status of the budget is reviewed and discussed, which gives CAPRA an opportunity to affect both..